ATTACHMENT A: PREPAREDNESS AND ENGAGEMENT PLAN FOR IARC CARCINOGEN RATING OF GLYPHOSATE

Last Updated: February 17, 2015

OBJECTIVES FOR PREPAREDNESS & ENGAGEMENT

- Protect the reputation and FTO of Roundup by communicating the safety of glyphosate
- Amplify science-based information to prevent unfounded claims from becoming popular opinion
- Provide cover for regulatory agencies to continue making re-registration decisions based on science

AUDIENCES

- · IARC Panelists and Observers
- Regulators
- Stakeholders
- Farmer Customers

STRATEGIES/TACTICS

PRE-IARC

1. Amplification of Scientific Studies

- · Support the development of three new papers on glyphosate focused on epidemiology and toxicology
- · Work with RPSA and Strategic Communications to amplify existing studies and new papers
 - o Authors work directly with scientific journals to issue alerts and news releases on new bodies of work
 - RPSA posts blog from first-person viewpoint of Monsanto's David Saltmiras, co-author of one of the glyphosate cancer papers
 - O Share resources and content with Monsanto key regions to amplify the message globally

2. Inform / Inoculate / Engage Industry Partners

- Develop a "toolkit" containing key information and resources
 - Identify any message shortcomings and address through updates to monsanto.com/glyphosate and through US and EU blog posts
- Work with RPSA, Stakeholder Outreach Team, Industry Affairs, Government Affairs, US Business, Global CE and Regulatory teams, etc. to engage industry partners
 - <u>Tier 1:</u> Crop Life International / European Crop Protection Association / GMO Answers / BIO identify committees that are best to engage
 - <u>Tier 2:</u> Academics (AgBioChatter), Biofortified, Sense About Science, Genetic Literacy Project,
 <u>Academics Review</u>
 - <u>Tier 3:</u> Alert food companies via Stakeholder Engagement team (IFIC, GMA, CFI) for "inoculation strategy" to provide early education on glyphosate residue levels, describe science-based studies versus agenda-driven hypotheses
 - <u>Tier 4:</u> Inoculate key grower associations

3. Address New Allegations

- Respond quickly and publically to new pseudoscience cancer studies
- Identify / request third-party experts to blog, op/ed, tweet and/or link, repost, retweet, etc.

POST-IARC

4. Orchestrate Outcry with IARC Decision ~ March 10, 2015

- Industry conducts robust media / social media outreach on process and outcome
 - [Sense About Science?] leads industry response and provides platform for IARC observers and industry spokesperson
 - CLI and other associations issue press releases

Monsanto Company Confidential

Page [PAGE] of [NUMPAGES]